



Theewaterskloof
Municipality

TOP LAYER SDBIP

2013/14

Toplayer Service Delivery Budget Implementation Plan for 2013/14

Ignite	Business Unit	GPA Classification	National Outcome [R]	National KPA [R]	Non-Strategic Outcomes [R]	NDS Objective [R]	Strategic Outcome [R]	Municipal KPA [R]	KPI [R]	Unit of Measurement	Provincial Strategic Outcomes	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2014 /2015	2014 /2015	2015 /2016	2016 /2017
												Number	Number	Number	Number	Number	Number	Number	Number		
1	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Work towards obtaining a clean audit	Developing a capable and Development State	Good Governance and Improve the auditing status of the Municipality	Good Governance	Develop a standard operating procedure (SOP) for the overall contract management within the MFMA requirements and submit to management by end September 2013	200 characters	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	1	1	1					
2	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Vigorous driving and management of projects of the financial sustainability steering committee	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Financial Viability	Submit bi-annual performance reports on the implementation of the projects of the financial sustainability steering committee to council	Number of reports submitted	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	2	2	1	1				
3	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Improved functioning and results of the Revenue Section/Improve the collection rate	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Financial Viability	Achieve a payment percentage of 95% by the end of 2017	Payment %	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	91	91			91			
4	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Improved Financial Management	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Financial Viability	Submit bi-annual financial statements to council	Statements submitted	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	2	2	1	1				
5	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Improved Financial Management	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Financial Viability	Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services)	Ratio achieved	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	60	60		60				
6	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Improved Financial Management	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Financial Viability	Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash+ investments)/ Monthly fixed operating expenditure)	Ratio achieved	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	1	1		1				
7	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Improved Financial Management	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Financial Viability	Financial viability measured in terms of the municipality's ability to meet its service debt obligations ((Total operating revenue-operating grants received)/debt service payments due within the year) (%)	Ratio achieved	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	11	11		11				
8	Financial Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Improved Financial Management	Developing a capable and Development State	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Financial Viability	Introduce a formal Budget Steering Committee by end September 2013	Functional Budget committee	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	1	1	1					
9	Office of the Municipal Manager	Executive and council	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Improved Communication and community involvement	Developing a capable and Development State	Good Governance and Improve the auditing status of the Municipality	Good Governance	Compile and submit a communication implementation plan based on communication strategy to Mayo by end September 2012	Plan adopted by Mayo	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	1	1	1					
10	Office of the Municipal Manager	Executive and council	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Improved Communication and community involvement	Developing a capable and Development State	Good Governance and Improve the auditing status of the Municipality	Good Governance	Roleout of the communication implementation plan by end October 2013	Quarterly performance report submitted to Mayo	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	2	2	1	1	4	4	4	
11	Office of the Municipal Manager	Corporate services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Optimum utilisation of PMS to ensure continuous performance improvement working towards a clean performance audit	Developing a capable and Development State	Refine and improve the institutional capacity of the municipality	Institutional Development	Review the performance management framework to include individual performance management up to Deputy Director Level and submit to council by end March 2014	PM Framework reviewed and submitted to council by end March 2014	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	1	1		1			1	
12	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Improved IT service and infrastructure	Developing a capable and Development State	Refine and improve the institutional capacity of the municipality	Institutional Development	Adoption of the ITC Master systems plan by end October 2013	Draft completed and submitted to council by end October 2013	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	1	1	1		1	1	1	
13	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Improve the functioning of the ward committee system	Developing a capable and Development State	Good Governance and Improve the auditing status of the Municipality	Good Governance	Development of a public participation Frame work and policy	Completed by end October 2013	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	1	1		1				
14	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Continuous review of policies and delegations and by-laws	Developing a capable and Development State	Refine and improve the institutional capacity of the municipality	Institutional Development	Review and update one By-law annually by the end of June 2014	1 review	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	1	1		1	1	1	1	
15	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Continuous review of policies and delegations and by-laws	Developing a capable and Development State	Refine and improve the institutional capacity of the municipality	Institutional Development	Review two identified HR policies annually and submit drafts to council for approval by end June (Employee Assistance Program and Training Policies)	Number of policies reviewed and submitted to council	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	2	2			2	2	2	
16	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Continuous review of policies and delegations and by-laws	Developing a capable and Development State	Refine and improve the institutional capacity of the municipality	Institutional Development	Review two identified IT policies annually and submit drafts to council for approval by end June	Number of policies reviewed and submitted to council	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	2	2		2	2	2	2	
17	Corporate Services	Corporate services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Conduct a productivity assessment	Developing a capable and Development State	Refine and improve the institutional capacity of the municipality	Institutional Development	Roleout of the management approved Productivity Implementation plan	Number of performance reports submitted to management	200 characters	200 characters	Mainstreaming sustainability and optimising resource-use efficiency	1	1	1	1	1	4	4	
18	Operational Services	Corporate services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Day to Day Service Delivery	Nation building and social cohesion	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Quarterly report to Mayo on the outcome of the SLA's for each town (focussing on the ratings, the top 5 critical shortcomings and remedies)	Number of reports	200 characters	200 characters	Integrating service delivery for maximum impact	4	4	1	1	1	4	4	
19	Operational Services	Corporate services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Day to Day Service Delivery	Nation building and social cohesion	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Provision of water within minimum service levels and above	Number of facilities provided	200 characters	200 characters	Integrating service delivery for maximum impact	47	47		47				

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Item	Category [R]	GFS Classification	National Outcome [R]	National KPA [R]	Provincial Outcome [R]	NPP Objective [R]	Municipal Objective [R]	Municipal KPA [R]	KPI [R]	Unit of Measurement	Provincial Strategic Outcomes	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2014/2015 2014/2015 2015/2016 2016/2017			
1 Ignite																					
20	Technical Services	Road transport	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Infrastructure and bulk upgrades	Developing a capable and Development State	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Roads Upgrade (General)	% of project completed	Mainstreaming sustainability and optimising resource-use efficiency	100	100	10	80	100					
21	Technical Services	Other	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Environmental Sustainability and Resilience	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Submission of EIA application for extension of Caledon cemetery	application submitted	Integrating service delivery for maximum impact	1	1	1							
22	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Construction of WWTP in Tesselarsdal with approved capital projects for the financial year	% of project completed	Integrating service delivery for maximum impact	100	100	90	100						
23	Technical Services	Road transport	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Infrastructure and bulk upgrades	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Roads Upgrade (Villiersdorp)	% of project completed	Integrating service delivery for maximum impact	100	100	10	100						
24	Technical Services	Road transport	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Infrastructure and bulk upgrades	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Roads Upgrade (Caledon, Botrivier, Mydelton)	% of project completed	Integrating service delivery for maximum impact	100	100	10	100						
25	Operational Services	Electricity	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Infrastructure and bulk upgrades	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Provision of high mass lights for increased safety	Number of high mass lights	Integrating service delivery for maximum impact	5	5	4	1						
26	Operational Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Day to Day Service Delivery	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Provision of sanitation within minimum service levels and above	Number of facilities provided	Integrating service delivery for maximum impact	100	100		100						
27	Operational Services	Other	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Day to Day Service Delivery	Nation Building and Social Cohesion	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Quarterly reporting on progress to the Portfolio Committee on quick-win projects (operational + capital)	Number of reports"	Integrating service delivery for maximum impact	4	4	1	1	1	1	4	4		
28	Operational Services	Road transport	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Day to Day Service Delivery	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Updated equipment maintenance files wrt bluedrop status requirements	updated files (19 water pump stations)	Integrating service delivery for maximum impact	100	100	100	100	100	100	100	100		
29	Operational Services	Sport and recreation	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Day to Day Service Delivery	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Updated equipment maintenance files wrt greendrop status requirements	updated files (15 sewerage pump stations)	Integrating service delivery for maximum impact	100	100	100	100	100	100	100	100		
30	Operational Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Day to Day Service Delivery	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Develop scheduled maintenance programs per town with respect to sports facilities, cemeteries and municipal buildings	Number of Maintenance Programs	Integrating service delivery for maximum impact	3	3	3				3	3		
31	Operational Services	Corporate services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Day to Day Service Delivery	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Conduct Town evaluations/Town Audits by end June Annually	number of audits	Integrating service delivery for maximum impact	1	1				1	1	1	1	

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Toplayer Service Delivery Budget Implementation Plan for 2013/14

Item	Strategic [R]	GDS Classification	National Outcome [R]	National KPA [R]	Pro-Development [C] / Covenants [R]	NDP Objective [R]	Strategic Outcome [R]	Municipal KPA [R]	KPI [R]	Unit of Measurement	Provincial Strategic Outcomes		Annual Target	Revised Target	Q1	Q2	Q3	Q4	2014 /2015	2014 /2015	2015 /2016	2016 /2017	
											Provincial Strategic Outcomes	Annual Target											
32	Technical Services	Other	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Environmental Sustainability and Resilience	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Submission of EIA application for extension of Grabouw (Knoffloks kaal) cemetery	application submitted	Integrating service delivery for maximum impact	1	1		1								
33	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Revision of the Water Services Master Plan by the end of June 2014	Plan revised	Integrating service delivery for maximum impact	1	1		1								
34	Technical Services	Road transport	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Revision of the Stormwater Master Plan by the end of June 2014	Plan revised	Integrating service delivery for maximum impact	1	1		1								
35	Technical Services	Road transport	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Revision of the Roads Master Plan by the end of June 2014	Plan revised	Integrating service delivery for maximum impact	1	1		1								
36	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Revision of the Sewerage Master Plan by the end of June 2014	Plan revised	Integrating service delivery for maximum impact	1	1		1								
37	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Upgrade the existing bulk water storage and related pipework for Grabouw by the end of June 2015	Practical completion of Reservoir built	Integrating service delivery for maximum impact	100	100	15	25	100	100						
38	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Obtain ROD for the Construction of new bulk sewer system for Bereafield	ROD obtained	Integrating service delivery for maximum impact	1	1		1								
39	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Upgrade of the Grabouw Waste Water Treatment Works	Completion of phase 2	Integrating service delivery for maximum impact	100	100	50	100	100							
40	Technical Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Upgrade of the Villiersdorp Waste Water Treatment Works	% of project completed	Integrating service delivery for maximum impact	100	100	15	25	100							
41	Technical Services	Road transport	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Developing a capable and Development State	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Roads Upgrade (RSE)	% of project completed	Integrating service delivery for maximum impact	100	100	10	100								
42	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Limit water losses to less than 15%	% of unaccounted for water	Integrating service delivery for maximum impact	15	15		15	15	15	15	15	15	15	15	15

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ID	Programme [R]	GK5 Classification	National Outcome [R]	National KPA [R]	Strategic Objective [R]	NPP Objective [R]	Strategic Objective [R]	Municipal KPA [R]	KPI [R]	Unit of Measurement	Provincial Strategic Outcomes	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2014 /2015	2014 /2015	2015 /2016	2016 /2017	
43	Technical Services	Electricity	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Limit distribution losses for electricity to below 8.4%	% unaccounted for electricity	Integrating service delivery for maximum impact	8.4	8.4					8.4	8.4	8.4	8.4	
44	Technical Services	Road transport	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Infrastructure and bulk upgrades	Developing a capable and Development State	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Road Upgrade (Grabouw)	% of project completed	Mainstreaming sustainability and optimising resource-use efficiency	100	100	10			100					
45	Technical Services	Electricity	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Day to Day Service Delivery	Developing a capable and Development State	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Install pre-paid electricity meters	# of meters installed	Mainstreaming sustainability and optimising resource-use efficiency	500	500	125	125	125	125					
46	Development Services	Housing	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Transforming Human Settlements	To develop integrated and sustainable human settlements that will address the housing demand within the Theewaterskloof Area	Basic Service Delivery	Review the Human Settlements Plan	Reviewed plan submitted to council by September 2013	Developing integrated and sustainable human settlements	1	1	1				1	1	1	1	
47	Development Services	Planning and development	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Continuous review of policies and delegations and by-laws	Developing a capable and Development State	Refine and improve the institutional capacity of the municipality	Institutional Development	Develop policy on backyard dwellers	number of policies	Mainstreaming sustainability and optimising resource-use efficiency	1	1							1		
48	Development Services	Planning and development	Decent employment through inclusive economic growth	Local Economic Development	Provision of economic and social facilities	Economy and Development	Creating and enabling environment favourable for economic and human development in a sustainable manner	Local Economic Development	Report on Small Farmers Development	Quarterly Reporting to development portfolio committee	Creating opportunities for growth and jobs	4	4	1	1	1	1	4	4	4	4	
49	Development Services	Planning and development	Decent employment through inclusive economic growth	Local Economic Development	Facilitate the establishment of partnerships that will result in the improved social conditions of certain communities (vulnerable groups)	Economy and Development	Creating and enabling environment favourable for economic and human development in a sustainable manner	Local Economic Development	Establish partnerships (focussing on the implementation of the youth development strategy)	Number of MOA's signed	Creating opportunities for growth and jobs	3	3	1	1	1	1	3	3	3	3	
50	Development Services	Planning and development	Decent employment through inclusive economic growth	Local Economic Development	Establish an investor and developer institutional friendly environment within the Municipality	Economy and Development	Creating and enabling environment favourable for economic and human development in a sustainable manner	Local Economic Development	Implement an approved plan for an investor friendly municipality	Number of progress reports submitted to Developers support team	Creating opportunities for growth and jobs	3	3	1	1	1	1	4	4	4	4	
51	Technical Services	Waste management	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Conserve the natural environment and improve the quality of our living environment	Environmental Sustainability and Resilience	Improved environmental management	Local Economic Development	Implementation of the approved Waste minimisation plan	Number of reports submitted to Mayo	Integrating service delivery for maximum impact	2	2				1	1	1	1	4	
52	Development Services	Planning and development	Decent employment through inclusive economic growth	Local Economic Development	Establish an investor and developer institutional friendly environment within the Municipality	Economy and Development	Creating and enabling environment favourable for economic and human development in a sustainable manner	Local Economic Development	Rollout of an approved implementation plan for the development of SMME's	Number of performance reports submitted to Dev Portfolio committee	Creating opportunities for growth and jobs	3	3	1	1	1	1	4	4	4	4	
53	Development Services	Planning and development	Decent employment through inclusive economic growth	Local Economic Development	Contracting and implementation of the Grabouw Investment Initiative	Economy and Development	Creating and enabling environment favourable for economic and human development in a sustainable manner	Local Economic Development	Sign contracts with investors	Number of contracts signed	Creating opportunities for growth and jobs	2	2	2				1	1	1	1	
54	Development Services	Planning and development	Decent employment through inclusive economic growth	Basic Service Delivery	Infrastructure and bulk upgrades	Economy and Development	Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog, make provision for developmental strategies and improve sustainability in the process	Basic Service Delivery	Completion of Thusong Centre (DLPG Funding - building upgrade)	% project completed as per project life cycle	Mainstreaming sustainability and optimising resource-use efficiency	100	100	10			100					
55	Development Services	Planning and development	Sustainable human settlements and improved quality of household life	Basic Service Delivery	The establishment of sustainable rural settlements in the villages of Klein begin, Nuweberg and Lebouw in following the Comprehensive Rural Development Process.	Nation Building and Social Cohesion	To develop integrated and sustainable human settlements that will address the housing demand within the Theewaterskloof Area	Basic Service Delivery	Submit a project plan to Mayo on the amalgamation of Nuweberg & Lebouw into the Municipal area and a legal and functional solution for Kleinbegin by end November 2013	Project plan approved by Mayo	Creating opportunities for growth and jobs	1	1				1					
56	Development Services	Community and social services	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Provision of economic and social facilities	Transforming Human Settlements	To develop integrated and sustainable human settlements that will address the housing demand within the Theewaterskloof Area	Basic Service Delivery	Provision of new sport facilities	Number of projects	Developing integrated and sustainable human settlements	3	3				3			3		
57	Development Services	Housing	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Transforming Human Settlements	To develop integrated and sustainable human settlements that will address the housing demand within the Theewaterskloof Area	Basic Service Delivery	Implement the Riviersonderend Housing project	Number of sites serviced	Developing integrated and sustainable human settlements	10	10				10			10		

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ID	Service Category	GFS Classification	National Outcome [R]	National KPA [R]	Pre-determined Objective [R]	NPP Objective [R]	SUBSTITUTING Objective [R]	Municipal KPA [R]	KPI [R]	Unit of Measurement	Provincial Strategic Outcomes	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2014 /2015	2014 /2015	2015 /2016	2016 /2017		
ignite																							
71	Development Services	Housing	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP & Provision and Implementation of serviced sites	Transforming Human Settlements	To develop integrated and sustainable human settlements that will address the housing demand within the Theewaterskloof Area	Basic Service Delivery	Implement the Siteview Rectification housing project	Number of topstructures completed	Developing integrated and sustainable human settlements	100	100							100			
72	Development Services	Housing	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Ensure unbiased allocation of housing opportunities	Transforming Human Settlements	To develop integrated and sustainable human settlements that will address the housing demand within the Theewaterskloof Area	Basic Service Delivery	Review housing allocation policy and submit to council for approval by end June 2014	Reviewed policy submitted to council by end June 2014	Developing integrated and sustainable human settlements	1	1							1			
73	Development Services	Planning and development	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Acquire land for planned integrated Human Settlements	Developing a capable and Development State	To develop integrated and sustainable human settlements that will address the housing demand within the Theewaterskloof Area	Basic Service Delivery	Rollout an approved project plan to speed up land transfers from the Dept of national Public Works to the municipality	Number of progress reports submitted to Dev portfolio committee	Developing integrated and sustainable human settlements	3	3		1	1	1		4	4	4	4	
74	Development Services	Sport and recreation	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP & Provision and Implementation of serviced sites	Transforming Human Settlements	To develop integrated and sustainable human settlements that will address the housing demand within the Theewaterskloof Area	Basic Service Delivery	submit a 3 year plan for the upgrading of sport facilities	Plan approved by council	Mainstreaming sustainability and optimising resource-use efficiency	1	1						1				
75	Development Services	Planning and development	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	Facilitate the establishment of partnerships that will result in the improved social conditions of certain communities (vulnerable groups)	Developing a capable and Development State	Creating and enabling environment favourable for economic and human development in a sustainable manner	Local Economic Development	Develop a Partnership Development Strategy i which includes communities, private sector, agri sector and the public sector; and submit to council for approval by October 2015	Strategy approved by council	Mainstreaming sustainability and optimising resource-use efficiency	1	1						1				
76	Office of the Municipal Manager	Executive and council	A development-oriented public service and inclusive citizenship	Good Governance and Public Participation	Work towards obtaining a clean audit	Developing a capable and Development State	Good Governance and Improve the auditing status of the Municipality	Good Governance	Submit an audit report on the outcomes of the contracts audit to the contracts SOP to council	Number of reports submitted	Mainstreaming sustainability and optimising resource-use efficiency	1	1						1	1	2	1	
77	Development Services	Planning and development	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	Facilitate the establishment of partnerships that will result in the improved social conditions of certain communities (vulnerable groups)	Developing a capable and Development State	Creating and enabling environment favourable for economic and human development in a sustainable manner	Local Economic Development	Implementation of the Partnership Development Strategy	Number of MOA's signed	Mainstreaming sustainability and optimising resource-use efficiency	1	1						1	1	1	1	
78	Development Services	Public safety	All people in south Africa protected and feel safe	Basic Service Delivery	Roll out of a traffic policing intensification project	Building Safer Communities	Increased community safety through traffic policing, bylaw enforcement and disaster management	Basic Service Delivery	Draft an implementation plan based on the law enforcement strategy for the intensification of traffic policing and submit to the steering committee	Implementation plan submitted to the steering committee	Increasing safety	1	1						1				
79	Development Services	Public safety	All people in south Africa protected and feel safe	Basic Service Delivery	Intensify the Impact of Traffic Policing in the TWR	Building Safer Communities	Increased community safety through traffic policing, bylaw enforcement and disaster management	Basic Service Delivery	Submit quarterly progress reports on the implementation of the law enforcement strategy to the portfolio committee for public safety	Number of reports submitted	Increasing safety	2	2		1	1			4	4	4	4	
80	Development Services	Public safety	All people in south Africa protected and feel safe	Basic Service Delivery	Implementation of Town Renewal Strategies by using mechanisms such as Special Rates Areas	Building Safer Communities	Increased community safety through traffic policing, bylaw enforcement and disaster management	Basic Service Delivery	Compile and submit a Special Rates areas policy and by-law to council for approval	Special Rates areas policy & by-law submitted to council	Increasing safety	1	1						1				
81	Development Services	Public safety	All people in south Africa protected and feel safe	Municipal Financial Viability and Management	Vigorous driving and management of projects of the financial sustainability steering committee	Building Safer Communities	Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements	Financial Viability	Develop a Land Disposal Strategy	% of activities completed as per project life cycle	Increasing safety	100	100	70	100								
82	Technical Services	Waste management	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	Conserve the natural environment and improve the quality of our living environment	Environmental Sustainability and Resilience	Improved environmental management	Basic Service Delivery	Development and approval of Waste Minimisation Plan	Approved Plan	Integrating service delivery for maximum impact	1	1						1				
83	Operational Services	WATER	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	Conserve the natural environment and improve the quality of our living environment	Environmental Sustainability and Resilience	Improved environmental management	Basic Service Delivery	Report on the Implementation of the Water Conservation Strategy in all towns	Quarterly reporting on Number of programmes implemented	Integrating service delivery for maximum impact	3	3		1	1	1		4	4	4	4	

1/2014

CAPITAL

2013/14

Ref.	Directorate	List	List	Project name [R]	Project Description	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Area [R]	Ignite ref separated by ;	July 2013	August 2013	September 2013	October 2013	November 2013	December 2013	January 2014	February 2014	March 2014	April 2014	May 2014	June 2014	Total	2013/2014		2014/2015		2015/2016		2016/2017		2017/2018	
																								CRB	Other	CRB	Other	CRB	Other	CRB	Other		
1	Office of the Municipal Manager	Executive and council	Inventory	Inventory	5	2014/01/01	2014/05/31	1	1	0	0	0	0	0	0	10000	10000	10000	10000	0	500000	0	50000										
2	Technical Services	Cemeteries and Crematoriums Services	Community and Social Services	Cemetery	6	2013/09/01	2014/05/31	3;4	4;5	0	0	50000	50000	50000	0	50000	100000	200000	0	0	0	500000	0	500000									
3	Technical Services	Cemeteries and Crematoriums Services	Community and Social Services	Cemetery	6	2013/09/01	2014/05/31	8;9;10;11;12;13	9;10;11;12;13;14	0	0	50000	50000	50000	0	50000	100000	100000	0	0	0	600000	0	600000									
4	Corporate Services	Director: Corporate Services	Corporate Services	Inventory	3	2013/08/01	2013/09/30	1	1	0	300000	420000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
5	Development Services	Director: Development Services	Corporate Services	Inventory	3	2013/07/01	2014/06/30	1	1	15242	15242	15242	15242	15242	15242	15242	15242	15242	15240	15240	182900	0	182900										
6	Technical Services	Electricity	Inventory	Inventory	3	2013/07/01	2014/05/31	1	1	10000	21000	31000	8000	4000	3000	3000	3000	3000	0	179000	0	179000											
7	Financial Services	Director: Financial Services	Budget and Treasury office	Inventory	5	2013/12/01	2014/05/31	1	1	0	0	0	0	0	0	10000	0	0	10000	6550	0	36550	0	36550									
8	Development Services	Housing	Housing	Housing	11	2013/07/01	2014/06/30	1	1	2458500	2458500	2458500	2458500	2458500	2458500	2458500	2458500	2458500	2458500	2458500	2458500	2458500	2458500	2458500	2458500	2458500	2458500	2950200	0				
9	Corporate Services	IT	Corporate Services	Inventory	3	2013/09/01	2014/05/31	1	1	0	0	6800	322000	355000	200000	0	6800	6800	6800	6800	0	891000	0	891000									
10	Operational Services	Director: Operational Services	Executive and council	Inventory	3	2013/07/01	2014/06/30	1	1	46333	46333	46333	46333	46333	46333	46333	46333	46333	46333	46333	46333	46333	46333	46333	46333	46333	556000	0					
11	Operational Services	Director: Operational Services	Executive and council	Inventory	3	2013/08/01	2014/03/31	2	3	0	20000	30000	38000	38000	20000	40000	14400	0	0	0	0	0	228400	0	228400								
12	Operational Services	Director: Operational Services	Executive and council	Quick wins - Street lights	3	2013/09/01	2013/11/30	2	3	0	0	30000	40000	30000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100000			
13	Operational Services	Director: Operational Services	Executive and council	Inventory	3	2014/03/01	2014/03/31	8;9;10;11;12;13;14	9;10;11;12;13;14	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0				
14	Operational Services	Director: Operational Services	Executive and council	Inventory	3	2013/09/01	2013/12/31	1	2	0	0	35000	51000	6000	20000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
15	Operational Services	Director: Operational Services	Executive and council	Quick wins - High mass Lights	3	2013/10/01	2013/10/31	1;8;9;5	2;6;7;4;5	0	0	125000	270000	0	0	0	125000	0	0	0	0	0	0	0	0	0	0	0	0	0			
16	Operational Services	Director: Operational Services	Executive and council	Inventory	3	2013/09/01	2013/12/31	5;6	6;7	0	0	80800	60000	84500	35000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
17	Technical Services	Civil: Roads and Storm Water	Road Transport	Roads Upgrade (Caledon, Botvliet and Mydelton)	5	2013/10/01	2014/05/31	3;4;7	4;5;6	0	0	50000	50000	50000	50000	300000	300000	300000	300000	0	1200000	0	1200000										
18	Technical Services	Civil: Roads and Storm Water	Road Transport	Roads Upgrade (Genadendal)	5	2013/02/01	2014/05/31	2	3	0	0	0	0	0	0	100000	200000	40000	0	0	0	0	0	0	0	0	0	0	0	0	0		
19	Technical Services	Civil: Roads and Storm Water	Road Transport	Roads Upgrade (Grabouw)	5	2013/02/01	2014/05/31	6;11;12;13	9;10;11;12;13;14	0	0	0	100000	100000	100000	100000	300000	300000	300000	300000	3816	1603816	0	1603816									
20	Technical Services	Civil: Roads and Storm Water	Road Transport	Roads Upgrade (RSE)	5	2013/10/01	2014/05/31	1	2	0	0	50000	50000	50000	50000	150000	150000	150000	150000	0	615000	0	615000										
21	Technical Services	Civil: Roads and Storm Water	Road Transport	Roads Upgrade (Villiersdorp)	5	2013/02/01	2014/06/30	6	6;7	0	0	0	0	0	0	100000	200000	500000	500000	50000	600000	0	600000										
22	Technical Services	Waste Water Management	Waste Water Management	Upgrading Grabouw WWTW phase 2	5;6;10	2013/07/01	2013/12/31	8;9;10;11;12;13	9;10;11;12;13;14	2526775	1280736	4727328	1413416	3580109	723830	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
23	Technical Services	Waste Water Management	Waste Water Management	Upgrading Grabouw WWTW phase 2	5;6;10	2013/07/01	2013/12/31	8;9;10;11;12;13	9;10;11;12;13;14	2526775	1280736	4727328	1413416	3580109	723830	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
24	Technical Services	Waste Water Management	Waste Water Management	Villiersdorp WWTW (Multi year project)	3;5	2013/07/01	2014/06/30	5;6	6;7																								

MONTHLY CASHFLOW

2013/14

Line	Directorate	List	List	Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		June		TOTAL																									
				100 characters	Revenue	Operational Exp.	Capital Exp.																																												
1	Corporate Services	Corporate Services	1010	64360	99527	0	186500	1258617	300000	64352	1354496	42000	64423	1236877	0	61361	1287398	0	64340	1331676	0	64414	1406731	0	64493	1450184	0	64451	1316236	0	64474	104494	0	64424	1948887	0	895000	18925433	342000												
6	Corporate Services	Corporate Services	1011	301323	523275	0	0	602203	0	0	639182	0	0	589095	0	414677	523257	0	0	706643	0	0	661000	0	0	598177	0	0	651370	0	0	627782	0	0	422737	0	0	3443000	32300653	0											
Technical Services	Corporate Services	1012	0	708667	0	0	0	801682	9800	0	800082	0	1507	781690	0	0	1023563	750000	0	0	778839	0	0	876874	0	0	811146	0	0	139451	0	0	845210	0	0	754925	1500113	0	8615	1052330	0	75378	1587920	0	3001000	33318323	258800				
Operational Services	Corporate Services	1013	0	612083	46384	0	0	340948	66333	0	467774	347133	0	0	547197	657333	0	0	559060	137333	0	0	380382	66333	0	0	514170	211393	0	0	479244	436845	0	0	618869	46333	0	0	418482	46333	0	0	2916660	46337	0	0	8937879	2302812	0		
Office of the Municipal Manager	Corporate Services	1014	0	764540	0	14167	25421	0	7083	352095	0	7083	189168	0	7083	174866	0	7083	178780	0	7083	194168	10000	7083	276370	10000	0	7083	253364	10000	0	7083	169296	10000	0	7086	1014456	0	0	85000	5787339	50000									
Financial Services	Budget and Treasury office	1530	17529030	251964	0	158270	2403943	0	1577580	2780762	0	1777167	3371777	0	1620279	3440200	0	14085944	344609	10000	1475230	2744779	0	1594976	2889314	0	1128666	2713962	10000	0	1448618	3039850	10000	0	1533611	2868790	6550	0	8794413	761952	0	0	46716817	23981577	56550						
Financial Services	Property Rates	1511	30407209	311	0	1394528	311	0	2688525	311	0	306490	311	0	1515753	311	0	9344553	311	0	3025029	311	0	2761092	311	0	2980356	311	0	2851620	311	0	0	2851621	311	0	0	6047001	3749	0											
Corporate Services	Human Resources	1512	83863	835830	0	33333	72555	0	33333	396867	0	33333	454258	0	33333	509241	0	33333	50694	0	33333	519355	0	33333	526505	6800	0	33333	508603	0	0	33333	728966	0	0	33333	509720	0	0	33337	115275	0	0	400000	5642387	0					
Corporate Services	IT	1513	0	26866	0	0	0	300020	0	0	255563	6800	0	274115	522000	0	295923	195000	0	322233	200000	0	0	433509	0	0	252965	6800	0	0	265168	6800	0	0	532510	6800	0	0	279320	0	0	0	5046909	891000	0						
Corporate Services	Property Services	1514	9365	19214	0	0	28279	915698	0	22352	501779	0	2980	144139	0	71368	337047	0	38992	378580	0	26096	139002	0	0	65474	725562	0	0	31263	401638	0	0	259728	283651	0	0	27834	228111	0	0	195373	1974137	0	0	2313500	6127722	0			
Office of the Municipal Manager	Internal Audit	1515	0	111174	0	0	0	325284	0	0	102368	0	0	117240	0	0	109659	0	0	109214	0	0	0	98345	0	0	114787	0	0	0	116803	0	0	0	101126	0	0	0	197184	0	0	0	3404845	0	0						
Development Services	Town Planning	2010	12887	221968	0	0	26096	194940	0	522357	211964	0	13701	211669	0	87231	209018	0	26396	198942	0	360592	251118	0	0	47430	523901	0	0	985215	285931	0	0	8104	235060	0	0	488720	369523	0	0	1700000	8111864	0							
Office of the Municipal Manager	Planning and Development	2011	0	94681	0	0	0	108138	0	0	128286	0	0	301576	0	0	111015	0	0	0	153927	0	0	0	97837	0	0	0	147641	0	0	0	301633	0	0	0	149193	0	0	0	112037	0	0	0	303375	0	0	0	1810089	0	0
Development Services	Local Economic Development	2012	0	50153	0	0	0	68814	0	0	170113	0	0	85729	0	0	75788	0	0	0	183253	0	0	0	141062	0	0	0	103346	0	0	0	178014	0	0	0	21113	0	0	0	104215	0	0	0	214506	0	0	0	1578009	0	0
Development Services	Property Management	2013	0	60294	0	0	0	76160	0	0	65824	0	0	62488	0	0	68407	0	0	0	77191	0	0	0	67572	0	0	0	135156	0	0	0	75647	0	0	0	523734	0	0	0	2384703	0	0	0							
Development Services	Building Control	2014	69709	29769	0	0	106551	25427	0	162029	251598	0	99657	14626	0	30266	14040	0	54657	11587	0	154717	8640	0	61524	4798	0	0	100677	8164	0	0	79285	6694	0	0	159160	6594	0	0	353587	10434	0	0	122000	166325	0				
Development Services	Directorate Development	2015	0	255540	25427	0	0	263408	15242	0	253390	15242	0	268417	15242	0	275395	15242	0	204098	15242	0	0	253667	15242	0	0	301571	15242	0	0	253836	15242	0	0	418529	15242	0	0	287235	15240	0	0	578527	15240	0	0	3670334			

REVENUE BY SOURCE

2013/14

Revenue by Source for the 2013/14 financial year

Ignite Ref	Line item (200 characters)	Vote number	Aug	September	October	November	December	January	February	March	April	May	June	TOTAL		
														Number	Number	
1	Property rates		24018800	3002350	3002350	4203290	3002350	3602820	3002350	3002350	4803760	3002350	2401881	60047001	0	
2	Property rates - penalties & collection charges		0	0	0	0	0	0	0	0	0	0	0	0	0	
3	Service charges - electricity revenue		7865605	4588270	5243737	3277335	3277335	4588270	9832006	7210138	4588270	8521072	3277335	65546708		
4	Service charges - water revenue		3551236	10209802	2219522	3107331	2219522	2663427	3551236	2219522	3107331	3551236	5770758	2219521	44390444	
5	Service charges - sanitation revenue		1054569	1406091	878807	878807	2636421	703046	878807	3866751	1581853	1054569	1230330	1406091	17576142	
6	Service charges - refuse revenue		2332816	1435579	717790	1794474	1076684	1615027	1256132	1794474	1435579	1435579	1435579	1615027	17944740	
7	Service charges - other		12120	15150	8080	13130	4040	11110	8080	7070	5050	8080	4040	5050	101000	
8	Rental of facilities and equipment		99400	127800	127800	113600	113600	99400	99400	127800	198800	99400	113600	99400	1420000	
9	Interest earned - external investments		88000	88000	132000	220000	88000	220000	132000	110000	396000	352000	176000	198000	2200000	
10	Interest earned - outstanding debtors		360000	320000	360000	360000	400000	440000	480000	400000	80000	40000	40000	320000	4000000	
11	Dividends received		0	0	0	0	0	0	0	0	0	0	0	0	0	
12	Fines		721710	641520	641520	721710	641520	641520	561330	882090	561330	801900	721710	481140	801900	
13	Licences and permits		200640	125400	100320	175560	326040	426360	275880	200640	275880	200640	100320	100320	2508000	
14	Agency services		210000	168000	147000	210000	105000	210000	231000	126000	168000	168000	210000	147000	2100000	
15	Transfers recognised - operational		33867600	0	434200	0	17368000	8684000	868400	23446800	0	1736800	0	434200	86840000	
16	Other revenue		743702	371851	1394441	464814	278888	185925	185925	371851	836664	1766292	1673329	1022590	9296272	
17	Gains on disposal of PPE		0	0	0	0	0	0	0	0	0	0	0	0	0	
18	Transfers recognised - capital		24511890	0	314255	0	12570200	6285100	628510	16969770	0	1257020	0	314255	6285100	
X	TOTAL		R 99 638 088	R 22 499 813	R 15 721 822	R 15 540 051	R 44 107 600	R 29 065 070	R 16 707 320	R 63 437 124	R 19 178 975	R 21 903 546	R 22 999 088	R 14 041 810	R 384 840 307	

